

Presenting the main findings and conclusions of the 2022 Sustainable Public Procurement Global Review

26 January 2023

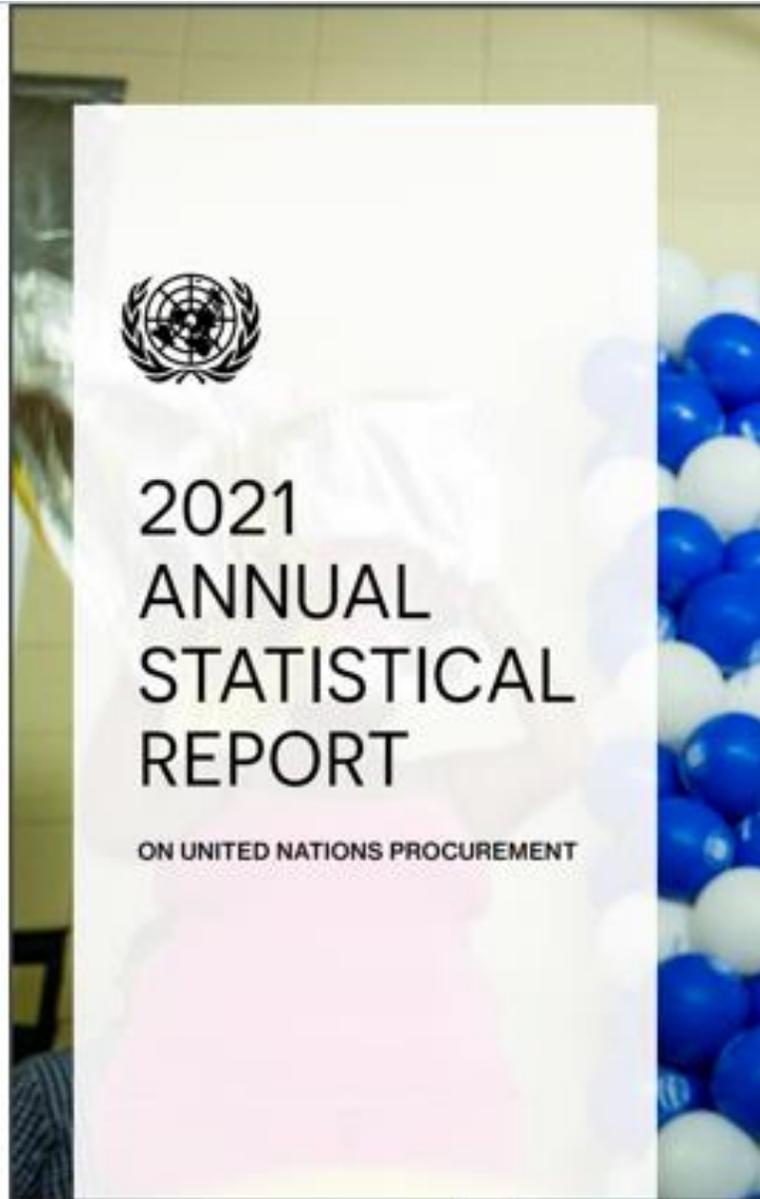
Carsten Hansen
Co-chair of the UN Sustainable Procurement Working Group
United Nations

6. Sustainable procurement in intergovernmental organizations

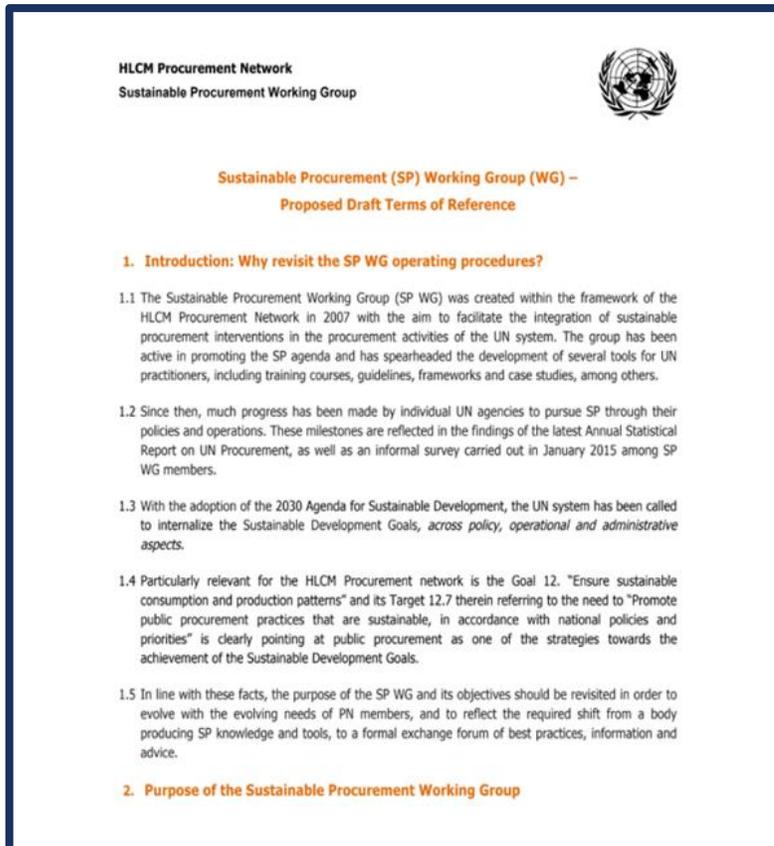


THE UN SYSTEM PROCUREMENT CONTEXT

- The total procurement volume of UN organizations has increased from \$13.8 billion in 2009 to \$22.3 billion in 2020.
- The UN organizations procured a consolidated 29.6 billion USD in 2021.
- Localized procurement across more than 170+ countries.
- By setting high standards for social and environmental considerations in procurement, intergovernmental organizations can serve as a reference point for global best practices.
- The UN system aims to internalize the Sustainable Development Goals, especially Goal 12: "Ensure sustainable consumption and production patterns" and Target 12.7: "Promote public procurement practices that are sustainable."



UN SUSTAINABLE PROCUREMENT WORKING GROUP (SPWG)



The WG serves as a networking platform for UN agencies and other working groups to share best practices, identify opportunities for collaboration, support the development of SP initiatives, and take ownership of the SP section of the UNGM Knowledge Centre platform.

Scope of activities includes:

- Sharing examples, identifying key themes for common objectives
- Updating the UNGM Knowledge Centre Platform
- Developing UN-wide initiatives for sustainability improvement

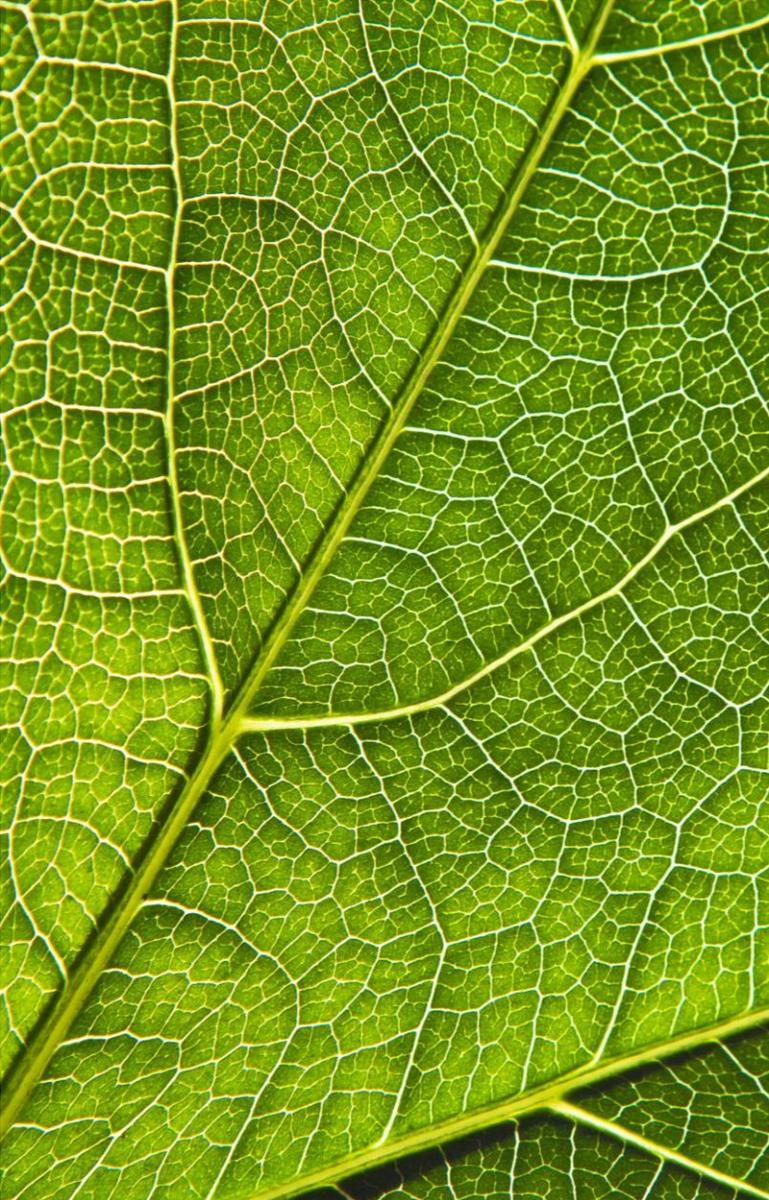
Current Thematic Task Force/Task Teams:

- Scope 3 Emissions
- Circular Procurement
- Forced Labour & Human Trafficking
- Gender Responsive Procurement

KEY FINDINGS: GLOBAL SPP REVIEW 2022

- Intergovernmental organizations have made progress in integrating sustainable procurement (SP) into their internal operations.
- By setting high standards for social and environmental considerations in procurement, intergovernmental organizations can serve as a reference point for global best practices.
- The UN System and Multilateral Development Banks have developed policies, strategies, and tools to guide SP implementation in their internal procurement operations.
- Significant progress has been made to date in implementing sustainable procurement within these organizations.





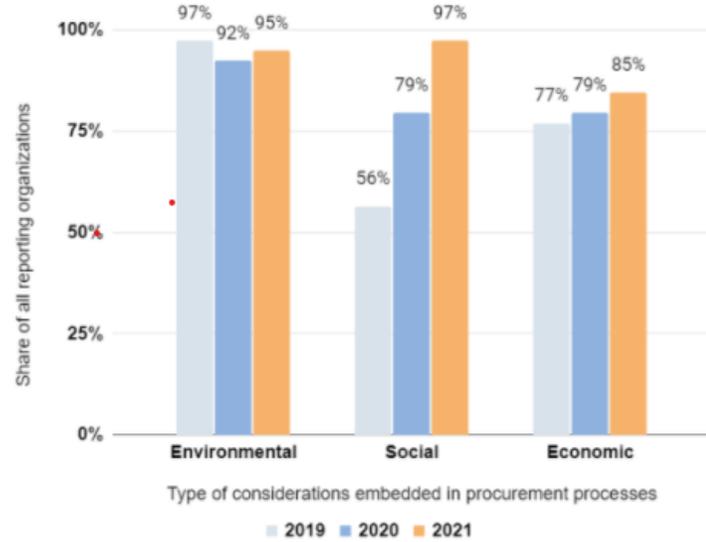
KEY FINDINGS: REPORTING ON SUSTAINABILITY INTEGRATION

The number of UN organizations with SP policies and strategies is measured and published yearly in the Annual Statistical Report, indicating that sustainable procurement has been integrated into the highest-level and system-wide strategy.

Significant progress has been made in sustainable procurement (SP) since the last Global Review publication in 2017, as reflected in the 2021 Annual Statistical Report.

- 74% (29 out of 39 reporting organizations) have adopted an SP policy by 2021, compared to 32% in 2016.
- 56% (22 organizations) reported having an SP strategy, and 31% (12 organizations) have measurable targets or objectives, a significant increase from 2016.
- 30 organizations have integrated sustainability considerations into their requirements definition, doubling from 2016.

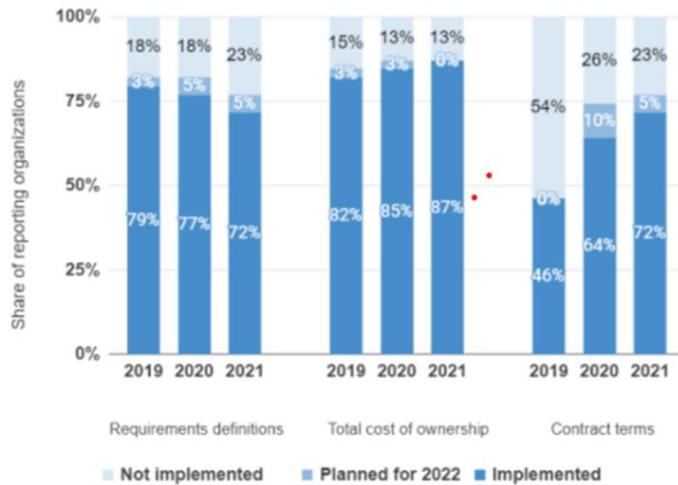
Types of considerations integrated in procurement processes, 2019 - 2021



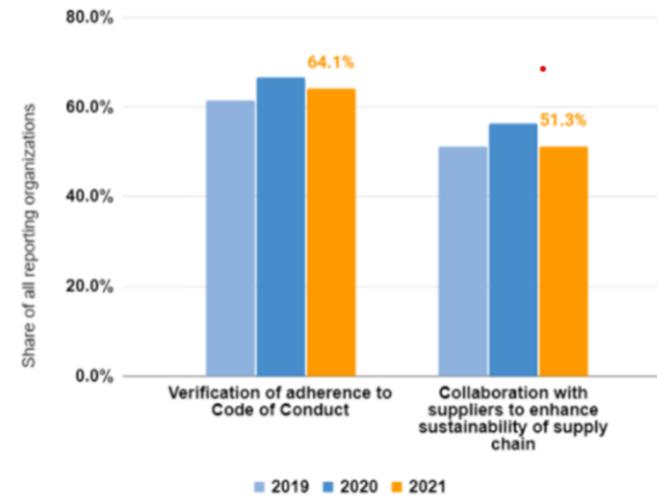
Integration of total cost of ownership (TCO) in financial evaluations for tenders, 2019 - 2021



Year to year comparison of reporting organizations' sustainable procurement integration in the procurement process, 2019 - 2021



Supplier engagement, 2019 - 2021



SPECIFIC HIGHLIGHTED ACHIEVEMENTS 2018-21

The UN has launched a sector-specific informal Task Team on Sustainable Procurement in the Health Sector to assist member organizations in procuring sustainable health care products.

The SPWG developed a Sustainable Procurement Indicator Framework to track and report on sustainability in UN procurement processes on the UN Global Marketplace (UNGM).

The SPWG developed a guidance document procurement processes more inclusive.

SPWG established the foundation for the UN Disability Inclusion Strategy with an indicator dedicated to procurement.

The UN launched the second version of the UN System-Wide Action Plan on Gender Equality and the Empowerment of Women and established the Gender-Responsive Procurement Task Force.

In 2019, the UN published the Strategy for Sustainability Management in the UN System 2020–2030 with a goal of integrating sustainability considerations into procurement.

CONCLUDING FINDINGS: SPP GLOBAL REVIEW REPORT 2022



The UN continues to improve its capacity in advancing SP by developing relevant policies, delivering training programs, and collecting and reporting data.

- Sustainable procurement (SP) has become standard procedure at the UN, and further advances in the adoption of SP policies, strategies, and targets can be expected in the coming years.
- The UN has made significant progress in sustainable procurement, with most organizations having a dedicated SP policy and many regularly practicing SP.
- There are promising initiatives in place to increase the capacity, coherence, and quality of SP efforts within the UN.
- Over the last decade, these organizations have been working to integrate sustainability considerations into corporate procurement policies and strategies, reflecting an increasing commitment to SP.
- However, these efforts are just the first step in the larger process of SP implementation and mainstreaming.

SP Mandatory Requirements and Criteria List

Procurement (SP) Framework Guidance Tool ([video instruction](#)) is an interactive tool that provides you with information to ensure that you can effectively and comfortably implement the requirements of the [SP Framework](#) in your procurement process in favour of the protection of the **environment, of social progress and of good governance**.

Filter by relevant to your tender (Q1-Q4 mandatory)

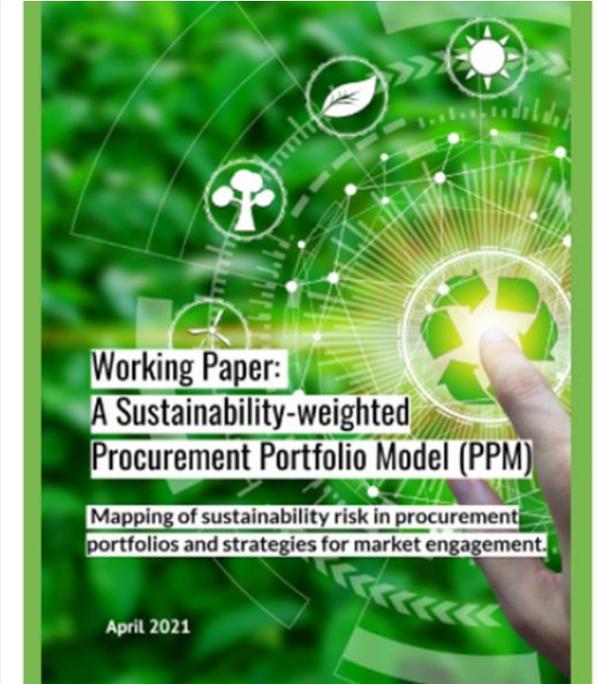
Filter by the mandatory requirements of the Sustainable Procurement Framework.

Q2. Solicitation Type	Q3. Check Part 2 category or Not Applicable/None
EOI	<input type="text" value="Type to search"/>
ITB/RFP	N/A or None of the below (scroll down to)
LTA & ITB/RFP above USD 1 M	Part 2: Cleaning products
PQ	Part 2: Cleaning services
RFQ	Part 2: Clothing and uniforms

Filter by the mandatory requirements of Sustainable Procurement Framework (based on Q1-Q4 responses):

Filter by the relevant sustainability criteria below to choose relevant sustainability criteria from the table. The table is pre-filtered based on the Part 2 Category (STEP1 Q3 response).^①

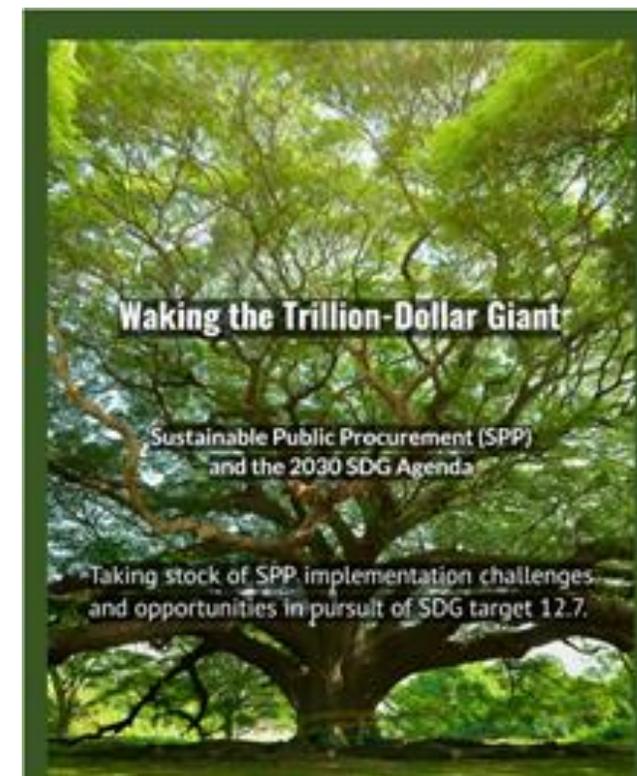
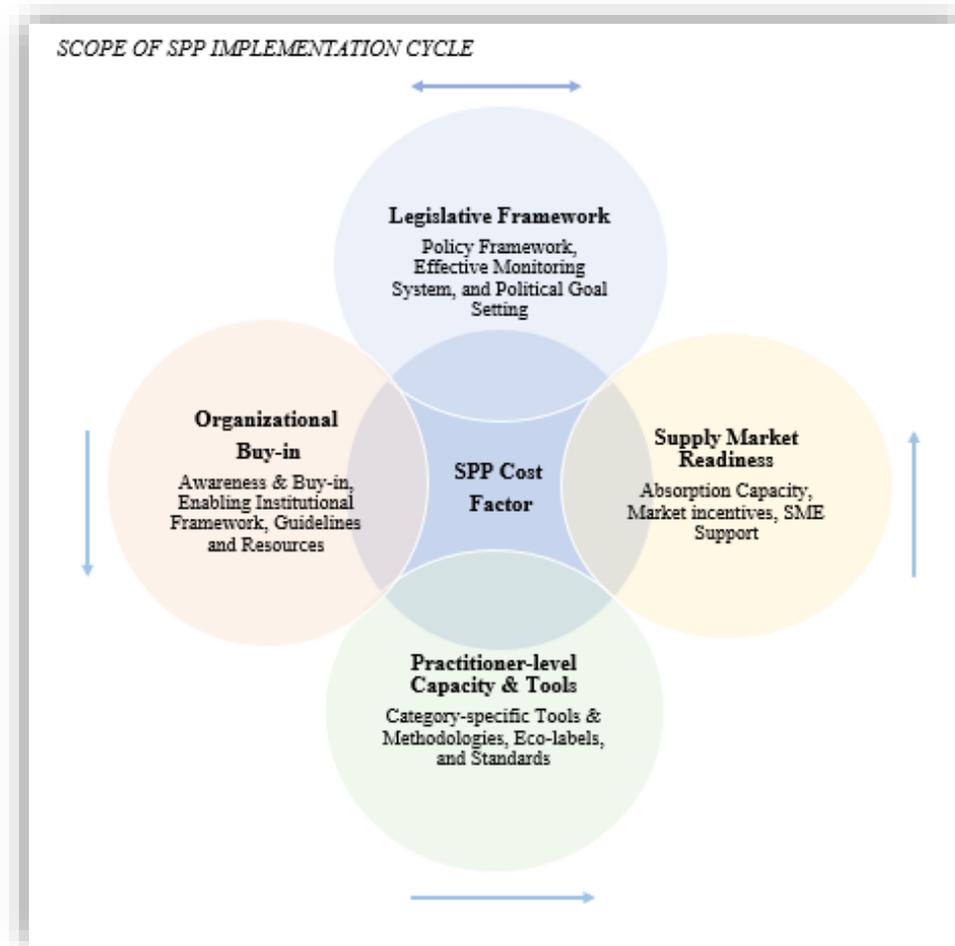
Filter by: Part Category - Category Priority - Donor - eSourcing SP Indicator -



NEW UN SPWG INITIATIVES 2022-23

SUPPORTING ENABLING CONDITIONS FOR SPP

- **Policy Level:**
Concise Legislative Framework, Embedded SPP Targets in Policies, Effective Monitoring System, and Political Goal Setting.
- **Organizational Level:**
Organizational Awareness & Buy-in, Enabling Institutional Framework, and Financial Resources.
- **Practitioner Level:**
Practitioner SP Capacity, Category-specific Tools & Methodologies.
- **Market Level:**
Sufficient Supply Market Readiness, Willingness, and Absorption Capacity, Market Incentives, SME Support, Consumer sentiments.



Carsten Hansen (2020), [“Waking the Trillion Dollar Giant: Sustainable Public Procurement \(SPP\) and the 2030 SDG Agenda”](#), One Planet Network Resource Hub and Green Growth Platform, United Nations.

A SUSTAINABILITY-WEIGHTED PROCUREMENT PORTFOLIO MODEL

Objectives:

- Identify and visualize organization-specific ESG procurement portfolio exposure;
- Allow prioritization of organizational sustainable procurement efforts and development of subsequent sustainable procurement guidelines for high-risk/high impact categories;
- Align with UNGM sustainability indicators for UN-wide benchmarking and reporting.

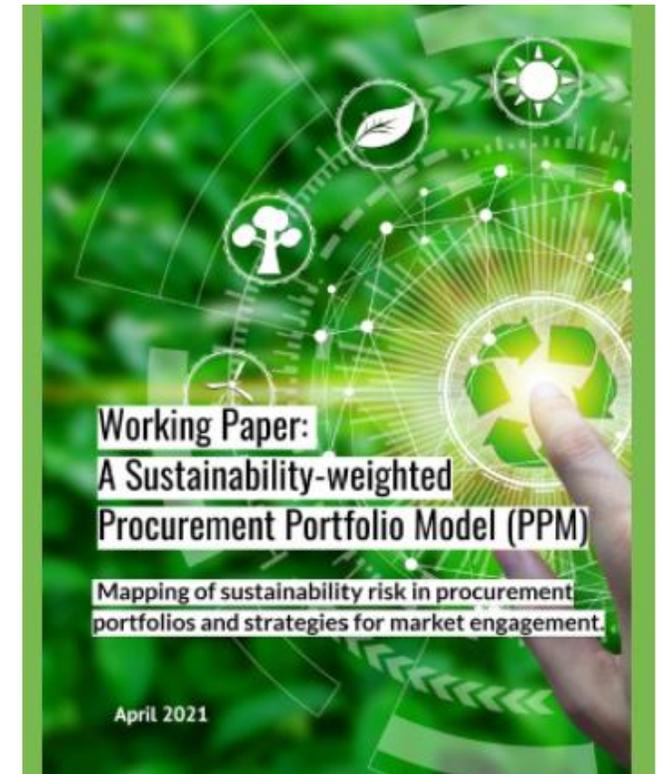
A two-step approach:

Step 1: Reflecting category-specific sustainability risk profiles:

- The approach supports organizations in identifying procurement categories that represent the highest sustainability risk exposure and where mitigation efforts will yield the highest sustainability impact.

Step 2: Develop market and supplier engagement strategies:

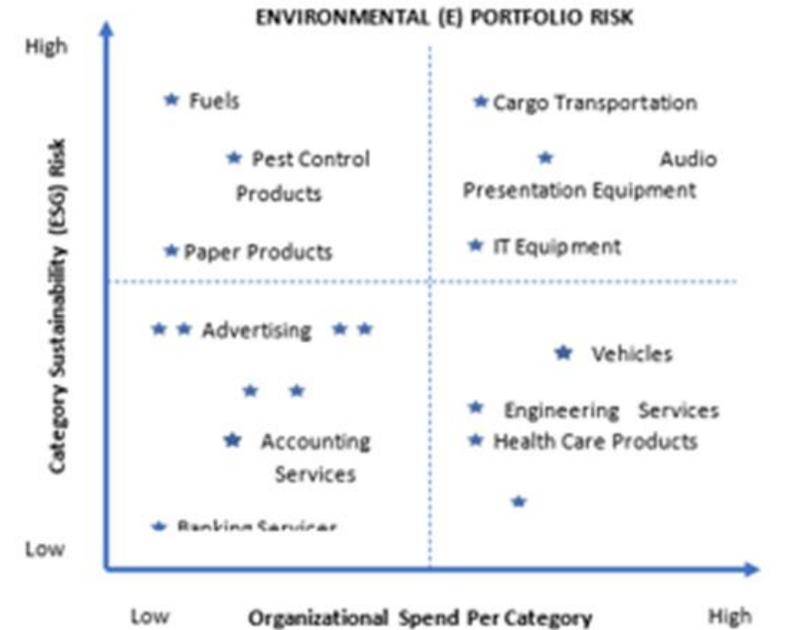
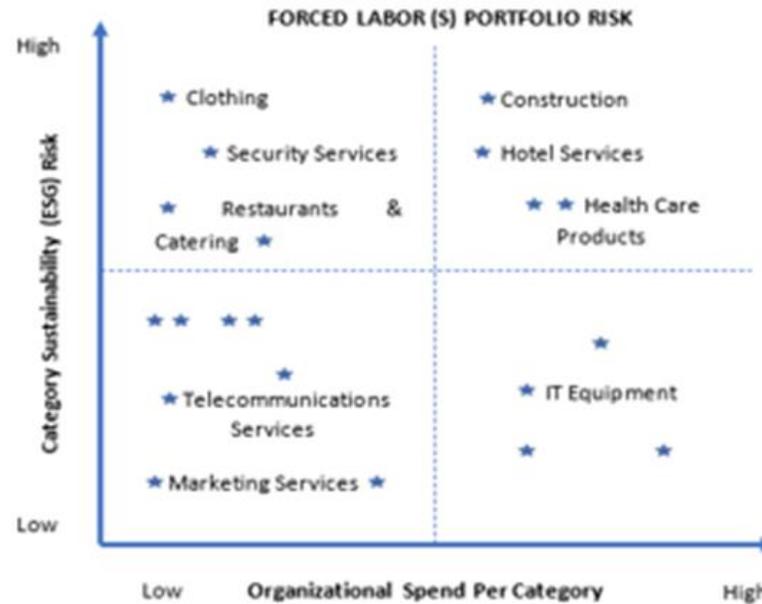
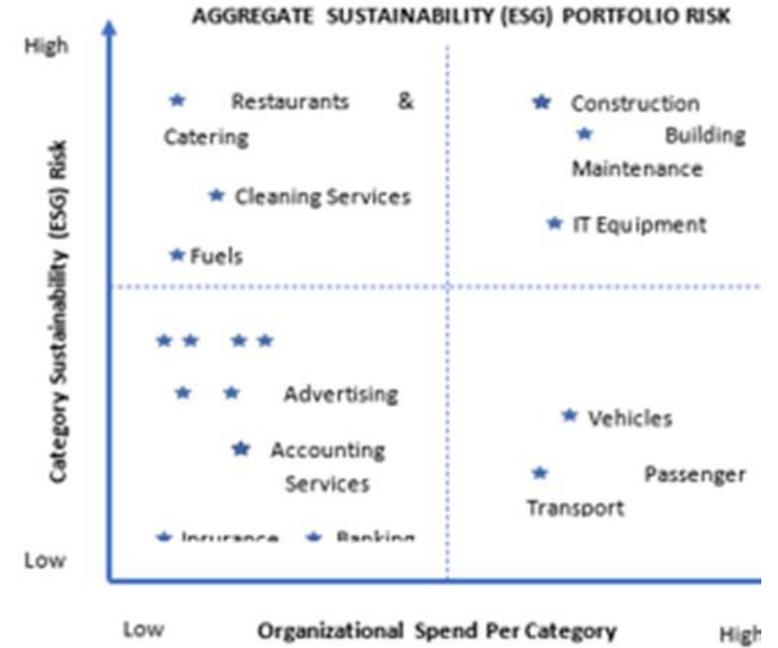
- The approach informs the development of organization-specific sustainable procurement strategies and supplier due diligence reviews.



Carsten Hansen & Farid Yaker (2021), [“Introducing A Sustainability-weighted Procurement Portfolio Model \(PPM\)”](#), One Planet Network Resource Hub, United Nations.

A DYNAMIC SUSTAINABILITY-WEIGHTED PROCUREMENT PORTFOLIO MODEL (SPPM)

The dynamic classification system allows for various representations of sustainability exposures and deep dives into specific risk indicators and sub-indicators.



UN SUSTAINABLE PROCUREMENT (SP) CRITERIA SELECTION TOOL

The screenshot shows the 'SPP criteria tool' interface. At the top, there is a green navigation bar with 'Home > SPP criteria tool', 'About MVI criteria', and 'Give feedback'. Below this is a progress bar with two steps: '1 Search and add items' (active) and '2 Overview and download'. A '0 items added' indicator and a 'Next' button are also present. The main search area includes a search input field with a magnifying glass icon, a list of product groups with dropdown arrows, and a callout box that says 'Select one or more product groups or search by keyword or CPV code to start'. The product groups listed are: 'Automation and telecommunications', 'Energy', 'Civil and hydraulic engineering', 'Office facilities and services', 'Office buildings', and 'Transport and Transportation'. At the bottom, there are two more dropdown menus: 'Latest version' and 'Search in English criteria'.

- Pre-identified entry points for sustainability integration into standard procurement templates.
- Make it significantly easier for practitioners to find and download the relevant sustainability criteria associated with key categories and integrate them directly into tender documents.
- Reduce time, enhance standardization, and minimize inaccuracies by easy access to pre-defined standard criteria.
- **SCALABILITY AND SPEEDY ROLL-OUT!**

Examples:

- Dutch PIANOo Platform
- Irish GPP Search Criteria Tool
- EU GPP Criteria Tool

Sustainable Procurement Criteria list

- Interactive
- Built around internal policy requirements
- Filters for different requirements
- Different maturity levels available
- Inclusion of KPIs and clauses
- Free text searching
- Multiple languages

 UNOPS

[EN](#) [ES](#) [FR](#) [?](#)

SP Mandatory Requirements and Criteria List



The Sustainable Procurement (SP) Framework Guidance Tool ([video instruction](#)) is an interactive tool that provides you with the guidance and sustainability criteria examples to ensure that you can effectively and comfortably implement the requirements of the [SP Framework](#) in your tenders. With the help of this tool, you can ensure that your procurement process is in favour of the protection of the **environment, of social progress and in support of economic development**.

1 STEP 1: Select items relevant to your tender (Q1-Q4 mandatory)

and you will receive guidance on the mandatory requirements of the Sustainable Procurement Framework.

Q1. Type of Requirement	Q2. Solicitation Type	Q3. Check Part 2 category or Not Applicable/None	Q4. Check the box or request for a waiver
Goods or Services	EOI	<input type="text" value="Type to search"/>	<p>"Do-not-buy" list (Part3 category):</p> <ul style="list-style-type: none"> 01. Single-use plastics (with the exception of medical consumables) 02. Incandescent light bulbs 03. Tobacco products 04. Diesel generators <div style="text-align: right; margin-top: 10px;"> <input type="checkbox"/> I do not procure Part 3 </div>
Works	ITB/RFP	N/A or None of the below (scroll down 11)	
	LTA & ITB/RFP above USD 1 M	Part 2: Cleaning products	
	PQ	Part 2: Cleaning services	
	RFQ	Part 2: Clothing and uniforms	



Read mandatory requirements of Sustainable Procurement Framework (based on Q1-Q4 responses):

2 STEP 2: Use table filters below to choose relevant sustainability criteria from the table.

Note that the table is already pre-filtered based on the Part 2 Category (STEP1 Q3 response).^①

Table Filters:

Gender / Technical ▾

Procurement Category ▾

◆ / ◆ Category Priority ▾

Donor ▾

eSourcing SP indicator ▾

UN TASK FORCE FOR COMBATING HUMAN TRAFFICKING & FORCED LABOUR IN SUPPLY CHAINS



- In 2019, the OSCE and International Labour Organization (ILO) initiated the UN Task Force for Combating Human Trafficking and Forced Labour in Supply Chains under the UN High-Level Committee on Management (HLCM).
- A group of 12 agencies developed a joint policy framework to Combat Human Trafficking and Forced Labour in the supply chains of International Organizations.
- Task Force is beginning the implementation phase, identifying priority tasks and collectively shaping the way forward.

STRATEGY FOR CIRCULAR PROCUREMENT INTEGRATION

TRANSLATING CIRCULARITY CONCEPTS INTO PROCUREMENT ACTIONS:

- **ICT EQUIPMENT**
- **OFFICE FURNITURE**
- **CONSTRUCTION SERVICES**



Thank you!

Carsten Hansen
Co-chair of the UN Sustainable Procurement Working Group
United Nations
