

10YFP Sustainable Food Systems Programme

8th MAC meeting (teleconference)

28 February 2018

Draft summary report

Summary of main discussion points, outcomes and decisions:

- The MAC **adopted four new Programme Partners**, bringing the total number to 120.
- The MAC discussed the work of the four task forces and stressed their importance in particular as they feed back into the different work streams and initiatives of the SFS Programme.
- TF1 has elaborated a set of draft key messages, to be included in a section on frequently asked questions on the SFS Programme website.
- TF2 will continue the mapping of SFS-related policies and gather further information through webinars. The first webinar is scheduled for early April, with a focus on policies related to food waste.
- Until the end of 2018, TF3 will do a high-level analysis of collections of tools related to sustainable food systems in general, and in parallel an in-depth analysis of tools in relation to sustainable diets.
- As next steps, TF4 will map SFS Programme members' interest with respect to the focus themes; and liaise with the Coordination Desk regarding the webinar for the “glossary of key terms and concepts”.
- As there were no reservations on the first component (**glossary of key terms and concepts**) of the knowledge product / lighthouse tool, **the work around the consultative process to build common understanding will be initiated. In parallel, more thinking and discussions towards the further development of the concept note will need to take place**, in particular on the other phases. **The Co-Leads will elaborate a proposal on next steps and get in touch with the MAC** in due course following this MAC teleconference.
- Two of the SFS Programme core initiatives were presented, followed by a discussion that highlighted the potential for cross-fertilization among the different core initiatives, while stressing the need to improve information sharing and strengthen collaborations among the core initiatives.
- The 10YFP Secretariat will re-open the online reporting tool in March. **SFS Programme members are invited to report on their activities even if these are not directly part of the SFS Programme portfolio activities. This year, the lead organizations of core initiatives and affiliated projects that have not reported will be given a further opportunity to do so in the month of March.**
- **The 2nd Global SFS Programme Conference will take place in the week of 4 February 2019**, with a MAC meeting to be held back-to-back either before or after. While the exact days still have to be confirmed, MAC members should reserve the entire week in their calendars for the time being. MAC members expressed the view that there should be a broad overall conference theme that allows to address all five focus themes of the SFS Programme, possibly through break-out sessions.
- The MAC **approved eight additional affiliated projects**, bringing the total number to 30.
- The 10YFP Secretariat informed the MAC that while the official name of the 10YFP will remain unchanged, **the global network created by the 10YFP is now called the “One Planet Network”**.
- MAC members were invited to share information on resource mobilization opportunities with the Co-Leads and through the resource mobilization platform on the SCP Clearinghouse.
- The Co-Leads are currently exploring the possibility to organize a face-to-face MAC meeting in July, just before HLPF in New York, with the CFS in Rome in mid-October as a fallback option.
- UNSCN invited the SFS Programme to draft a background note on the interlinkages between nutrition and SDG 12, for an expert group meeting that will provide input to HLPF.

1. Introduction

1.1 Welcome

Mr. Frank Mechielsen, *Senior Advocacy Officer Food, Hivos*, welcomed all participants to the 8th MAC meeting. After summarizing the most important outcomes and decisions of the 7th MAC meeting, which took place as a teleconference on 9 November 2017, he explained that the main objectives for this meeting would be to provide strategic feedback and guidance with respect to the activities of the task forces and the core initiatives; discuss the concept note for the development of an SFS Programme ‘lighthouse tool’; provide further guidance for the organization of the 2nd Global Conference of the SFS Programme; and consider additional partners and projects for adoption.

Subsequently, Mr. Mechielsen presented the draft agenda for the 8th MAC meeting, informing that for logistical reasons agenda item 3.2.1. needed to be discussed just after agenda item 2. As there were no comments with regards to content, he declared the agenda as adopted.

1.2 Adoption of summary report of the 7th MAC meeting (face-to-face)

Before going into the content of the 8th MAC meeting, Mr. Mechielsen presented the summary report of the 7th MAC meeting. As there were no further comments by the MAC members, he declared the summary report as adopted.

2. Issues related to governance and membership

2.1 Consideration of new Programme Partners

Mr. Mechielsen invited Mr. Michaël Sapin, *Policy Advisor, Federal Office for Agriculture (Switzerland)*, to briefly introduce himself and then provide an update on the current status of Programme Partners. Mr. Sapin explained that he joined FOAG and the SFS Programme Coordination Desk in January 2018, and expressed his satisfaction to participate in this MAC teleconference. Mr. Sapin then reminded the MAC that the SFS Programme currently had 116 Programme Partners and that the Coordination Desk is receiving and evaluating new partner applications on an ongoing basis. Since the last adoption round, 4 organizations from two different stakeholder clusters have been positively evaluated by the Coordination Desk. As there were no objections from the MAC, these organizations were adopted, bringing the total number of SFS Programme Partners to 120.

3. Issues related to programme implementation

3.1 Issues related to Programme management

3.1.1 The SFS Programme Task Forces

Mr. Mechielsen reminded the MAC that the four task forces were created with the purpose to focus on specific key tasks in support of the implementation of the SFS Programme work plan; and that the MAC at its last teleconference agreed with the task forces’ priority activities and tentative timelines for 2018-2019.

Mr. Mechielsen then invited the four facilitators to provide a brief update on progress since the last MAC meeting, followed by an opportunity for questions and answers:

TF1: Awareness raising and communication

Mr. Michael Mulet, *WWF*, informed that TF1 has elaborated a set of draft key messages, to be included in a section on frequently asked questions on the SFS Programme website, and to be used as a basis when updating SFS Programme communication materials (i.e. brochure, standard slides, etc.) as well as for direct use by SFS Programme members (e.g. in presentations). MAC members have the possibility to flag any message they do not feel comfortable with until 9 March. Any such ‘red flags’ will be taken off, for further discussion within the task force, in the understanding that possible controversial issues may need to be discussed with a broader group (e.g. the MAC and/or in the context of the development of the

knowledge product / lighthouse tool discussed under 3.1.2.). The key messages are a living document in the sense that they may evolve over time as the SFS Programme progresses. Mr. Mulet further informed that TF1 identified three major events taking place in 2018 that provide opportunities in terms of outreach and communication on the SFS Programme: Stockholm EAT Forum (11-12 June), the High-level Political forum on Sustainable Development HLPF (9-18 July) and the Committee on World Food Security CFS (15-19 October). Finally, Mr. Mulet called upon all MAC members to: cross-link their websites with the communication materials in the SFS Programme website; share information on relevant events through the SFS Programme shared calendar; and showcase the SFS Programme in their own presentations at relevant events, making use of the SFS Programme standard slides. In the ensuing discussion, in the context of the key messages it was highlighted that the SFS Programme should refrain from making strong policy statements on issues that are not covered by its workplan.

TF2: Enabling environments and capacity building

Regarding TF2, Ms. Marina Bortoletti, *UN Environment*, informed that a mapping of SFS-related policies reported through the first SCP-survey done by the 10YFP Secretariat in 2015 was carried out in December, analyzing a total of 48 policies from 16 different countries and linking them to the work areas and focus themes of the SFS Programme. A majority of these policies related to work areas 2 (*Building enabling environments for sustainable food systems*) and focus theme 5 (*Resilient, inclusive, diverse food production systems*). As a next step, TF2 will increase the scope of the mapping by opening up the analysis to SFS-related elements of broader policies on sustainable consumption and production, and aim to gather further information on SFS-related policies by convening a series of webinars. The first webinar is scheduled for early April and will focus on policies related to food waste. Ms. Bortoletti further stressed that TF2 aims to extract information and recommendations from the webinars that can then feed back into the SFS Programme. In the discussion that followed, Ms. Elise Golan, *USDA*, expressed interest for the United States to be included as a speaker in the webinar, and Mr. Mulet highlighted the need to liaise with TF1 regarding the communication work around the webinars, including to extend their diffusion beyond the SFS Programme members. Mr. Sandro Dernini, *CIHEAM*, informed that he will be joining TF2.

TF3: Information, knowledge and tools

Mr. Urs Schenker, *Nestlé*, provided an update on TF3. He informed that in a first phase - between now and end of 2018 - the task force is working on two parallel work streams. The first one will do a rather high-level meta-analysis of collections of tools within the broad scope of sustainable food systems (e.g. data section collections focusing on life-cycle analyses). The second work stream consists of a more in-depth analysis of a specific sub-theme of sustainable food systems. Concretely, TF3 will partner with a WWF initiative on tools in the area of sustainable diets. It is foreseen that additional such “deep dives” could be undertaken in a second phase – during the first half of 2019 – in collaboration with other organizations that would need to be identified in the second half of 2018. The ensuing discussion highlighted possible opportunities for collaboration with the 10YFP Consumer Information Programme in the area of life-cycle analyses. It was further suggested that relevant tools could either be included or cross-linked on the SFS Programme website. In addition, a discussion took place around the possibility to strengthen interlinkages with the work of TF2 regarding policy tools. Ms. Allison Loconto, *INRA*, expressed her interest to join TF3.

TF4: Partnerships and synergies (Divine Njie, FAO)

Mr. Divine Njie, *FAO*, briefly introduced himself and explained that he recently took over the role as facilitator of TF4 from Sandro Dernini, and that he has had initial discussions with Ms. Bortoletti regarding possible linkages with TF2 (e.g. webinars). He further informed that the task force members agreed in principle to support the development of the “glossary of key terms and concepts” in the context of the knowledge product / lighthouse tool discussed under 3.1.2., e.g. by convening a webinar. With regard to next steps, TF4 will: revise its initial timeline; initiate the mapping exercise regarding SFS Programme members’ interest/expertise with respect to the Programme’s focus themes; and liaise with the Coordination Desk (FOAG) regarding the organization of a webinar in support of the “glossary of key terms and concepts”. In addition, Mr. Njie informed the MAC that they have received a proposal from the SFS Programme Partner ‘Project X’, requesting the task force’s collaboration in the context of their affiliated project ‘Feed X’. TF4 will further follow up with them to gain a better understanding of the nature and scope of this request.

Following their presentations, Mr. Mechielsen thanked the task force facilitators for their efforts and the progress achieved, and stressed the importance of the task forces and their outputs as they feed back into and thereby strengthen all the different work streams and initiatives of the SFS Programme.

3.1.2 SFS Programme-owned knowledge tool / lighthouse product

Mr. Alwin Kopse, *Head, International Affairs, Sustainable Development, Food Systems Unit, Federal Office for Agriculture (Switzerland)*, reminded the MAC that at their last teleconference, the MAC agreed to develop an SFS Programme-owned knowledge tool / lighthouse product, that would bring together the knowledge gained across the Programme (through its TFs, core initiatives, etc.) and further elaborate on the SFS Programme's holistic approach to promoting sustainable food systems. He pointed out that the zero draft of the concept shared with the MAC was still work in progress, and clarified that the aim is to discuss if the proposal goes in the right overall direction and whether the work on some of the components can already be initiated. The concept note would then be further developed following this MAC teleconference. Mr. Kopse then invited Mr. Michael Mulet, *International Program Officer Food & Agriculture, WWF France*, to present the zero draft.

Mr. Mulet presented the main objectives of the proposed lighthouse tool, its three components and the tentative timeline, highlighting that the aim is to have the first component (glossary of key terms and concepts) finalized for the 2nd Global SFS Programme Conference in February 2019. He further stressed that for this tool to become truly SFS Programme-owned, it is crucial to capitalize on relevant work of the different task forces and core initiatives, to discuss drafts regularly with the MAC and to involve the full SFS Programme member network in broader consultations. For example, TF4 could contribute towards consensus building around concepts through its planned webinar(s), and TF2's mapping of SFS-related policies could contribute towards the stocktaking. The basic idea is to streamline work that is already planned or taking place under these task forces, rather than adding to their work load. Thereby, it would be expected that phases 1 and 2 of the lighthouse tool can be implemented largely within existing resources.

Mr. Kopse then opened the floor for discussion, in which the following needs were underlined:

- Carry out consultations to strengthen and disseminate the common understanding of 'sustainable food systems' and related key concepts as well as criteria and indicators.
- Define better the type of policies that fall in the scope of the analysis (any SFS-related sectorial policy vs. only holistic food systems policies; include also global governance framework).
- Go beyond a simple policy repository and look at how policies are actually being implemented (what works, what not, why; identify success stories / good practices).

In addition, Mr. James Lomax, *UN Environment*, referred to a potential linkage with the work on the 'transformative framework' being promoted under the core initiative "Setting the table for our children". Furthermore, the concept note may need some revision to bring it more in line with current capacities.

Mr. Kopse thanked the MAC members for their active participation in the discussion and valuable feedback, and proposed that:

- As there were no reservations with regard to the first component (glossary of key terms and concepts), the work around the consultative process to build common understanding be initiated; while
- In parallel there needs to be more thinking and discussions towards the further development of the concept note in particular regarding the other two phases.

The Co-Leads will elaborate a proposal on next steps and get in touch with the MAC in due course following this MAC teleconference.

3.1.3 Core initiative implementation

Mr. Kopse invited Mr. Patrick Mink, *Senior Policy Officer, Federal Office for Agriculture (Switzerland)*, to present an overview of progress in the core initiatives of the SFS Programme, according to the updates that were submitted for inclusion in the workplan. Mr. Mink informed that all but one core initiatives have provided progress updates for the last four months, including on training and fundraising activities, workshops and expert meetings that were held, and different studies, papers and reports under development. Core initiative 4 "Complementing existing value chain sustainability assessments" has

finalized the following two deliverables: recommendations to improve biodiversity protection in policy and criteria of food standards and sourcing requirements of food companies and retailers; and an easy guide on biodiversity in standards and labels of the food sector.

Following this update, Mr. Kopse invited two of the endorsed core initiatives to present a brief overview of their status of implementation:

- Core initiative 6 “Setting the table for our children”, presented by Marina Bortoletti, *UNEP*.
- Core initiative 8 “Organic Food System Programme”, presented by Johannes Kahl, *FQH*.

Ms. Bortoletti presented their work on the ‘transformative framework’, which involves a consensus-building process towards promoting a food systems approach. Mr. Kahl highlighted their work on SUSPLUS – a survey in universities on understanding of sustainable food systems, and indicated that they would be interested in presenting their research findings regarding the transformation process to sustainable societies at the 2nd Global SFS Programme Conference. The ensuing discussions highlighted the potential for cross-fertilization among the different core initiatives, while stressing the need to improve information sharing and strengthen collaborations among the core initiatives.

3.1.4 SFS Programme activities reported through the online reporting tool

Ms. Thembelihle Ndukwana, *Director Agro-Processing, Department of Trade and Industry (South Africa)*, reminded the MAC that at their last teleconference they adopted the reporting requirements for core initiatives and affiliated projects, which in addition to the regular workplan updates foresee that the projects of the SFS Programme report annually through the 10YFP online reporting tool. According to these reporting requirements, projects that do not comply with their reporting obligations and/or that have not made any substantial progress, will be excluded from the project portfolio of the SFS Programme.

Ms. Ndukwana then invited Mr. Mulet to present an overview of SFS Programme activities that were reported through the online tool. Before starting his presentation, Mr. Mulet underlined the importance of reporting in order to highlight Programme achievements, both through our own communication channels as well as via the 10YFP report to the UN Economic and Social Council (ECOSOC) and HLPPF. In this context, he launched a call to project leads of core initiatives as well as affiliated projects to upload their deliverables (i.e. publications, workshop proceedings, guidelines, tools, etc.) on the SCP Clearinghouse, and notify him once uploaded so that he can include them in the resource portfolio of the SFS Programme.

When presenting the overview of reported activities, Mr. Mulet highlighted that one core initiative and nine affiliated projects failed to report. In addition, he referred to the fact that only 7 out of the 23 MAC members have reported any SFS-related activities through the 10YFP online reporting tool.

The discussion that followed showed that in the case of core initiatives, there was some confusion about whether all involved organizations were supposed to report or only the lead organization. Furthermore, several MAC members were not aware of the fact that they were also invited to report even if they are not directly involved in any of the SFS Programme core initiatives and/or affiliated projects. In this context, Mr. Mulet clarified that all SFS Programme members are warmly invited to report on their SFS-related activities through the 10YFP online reporting tool, even if these are not directly part of any of the SFS Programme portfolio activities. He further informed that the 10YFP Secretariat will re-open the online reporting tool in March, in order to allow members to report on their 2018 activities throughout the year.

Following the discussion, Ms. Ndukwana proposed that this year, the lead organizations of core initiatives and affiliated projects that have not reported through the online system will be given a further opportunity to report in the month of March. Projects that fail to do so, will have to be excluded from the SFS Programme portfolio in line with the SFS Programme reporting requirements. The Coordination Desk will get in touch with the respective projects following this teleconference.

3.2 Strengthening synergies, partnerships and collaborations

3.2.1 2nd Global Conference of the SFS Programme

Ms. Ndukwana invited Mr. Roberto Azofeifa, *Costa Rica*, to provide an update on the progress towards the organization of the 2nd Global Conference of the SFS Programme. Mr. Azofeifa informed the MAC

that the conference will take place in the week of 4 February 2019. It will be of a duration of 2-3 days, with a MAC meeting to be held back-to-back either before or after. While the exact days still have to be confirmed, Mr. Azofeifa asked the MAC members to reserve the entire week in their calendars for the time being. Furthermore, he informed the MAC that since their last meeting an organizing committee has been established, in which the four SFS Programme Co-Leads plus FAO and UN Environment are represented. At their first meeting on 30 January 2017, the organizing committee identified three areas for discussion with the MAC, contained in the document “Guiding questions for discussion”. In addition, Mr. Azofeifa informed the MAC about the fact that several international organizations have expressed interest to support the conference, including the International Center for Tropical Agriculture (CIAT) and the Global Crop Diversity Trust. He stressed that this is very encouraging and the organizing committee will follow up on the modalities of such collaborations.

Ms. Ndukwana thanked Mr. Azofeifa for this update and opened the floor for discussion. On the guiding questions regarding the conference theme, MAC members expressed the view that there should be a broad overall theme that allow to address all five focus themes of the SFS Programme. One way to do it that was put forward could be by having a plenary session on common issues, coupled with a number of break-out sessions specific to the focus themes. It was further stated that the overall conference theme should be one that attracts as many participants / Programme members as possible, and that we should showcase Costa Rica’s strengths and capitalize on the good model that they are providing with regard to healthy and sustainable gastronomy and ecotourism. On the guiding questions regarding expected results, the view was expressed that the conference should build on the experience of the 1st conference and contribute further towards fostering the food systems approach, in addition to showcasing the Programme portfolio. On the guiding questions regarding the marketplace, some MAC members expressed the opinion that it would be good to include such a format as a fundraising tool and to allow also for broader participation (e.g. donor agencies and foundations).

Ms. Ndukwana closed the session by informing the MAC members that all feedback and inputs have been noted down and based on this as well as the preliminary concept note, the organizing committee will elaborate a first draft agenda.

3.2.2 New proposal for a core initiative

This agenda item was not discussed during the teleconference, due to lack of time. Instead, a non-objection period until 9 March 2018 was put in place. As no objections were received by that date, the recommendation of the technical committee to support the process for the evaluation and endorsement of SFS Programme core initiatives was endorsed by the MAC.

The technical committee had recommended that the submitted project proposal shall be adopted as an affiliated project rather than a core initiative, and that ways should be explored to link it to the core initiative “Setting the table for our children”.

In addition, the technical committee had discussed that some of the evaluation criteria may benefit from additional clarification, in particular those related to ‘levers of change’ (1.5), ‘innovative solutions’ (1.8) and ‘scaling up’ (4.1). The Co-Leads, together with the technical committee, will further explore the need for additional clarification of some of the evaluation criteria.

3.2.3 New proposals for affiliated projects

This agenda item was not discussed during the teleconference, due to lack of time. Instead, a non-objection period until 9 March 2018 was put in place. As no objections were received by that date, the seven recommended proposals were approved as affiliated projects.

3.3. Issues related to communication

3.3.1. Recent highlights with regard to communication

Mr. Mulet informed the MAC that the 10YFP Secretariat is currently producing a promotional video on the SFS Programme with a focus on activities in Costa Rica. The 10YFP Secretariat is doing such videos

for all six 10YFP Programmes. Costa Rica was chosen as it is part of a core initiative and the video can be used for communication purposes in the context of the 2nd Global SFS Programme Conference.

Following the teleconference, MAC members were invited by e-mail to send in their proposals for SFS Programme newsletter stories until 9 March 2018.

3.3.2. Communication updates related to the 10YFP

Mr. Mulet invited the 10YFP Secretariat to present an update on their efforts regarding ‘re-branding and narrative transition of the 10YFP’. Ms. Mei-Ling Park, *UN Environment*, informed the MAC that while the official name of the 10YFP will remain unchanged, its global network of Programmes and their members, 10YFP National Focal Points, etc., is now called the “One Planet Network”. She presented the new logo that has been developed, and explained that the tag line for the One Planet Network logo will be ‘handle with care’. This logo is being introduced over the coming months and will be officially replacing the initial 10YFP logo as of July (official launch at HLPF). Each of the 10YFP Programmes will have their own logo with customizable tag lines (for the SFS Programme e.g. ‘eat with care’, ‘farm with care’, etc.).

3.4. Issues related to resource mobilization

3.4.1. Implementation of the resource mobilization strategy

Mr. Nout van der Vaart, *Advocacy Officer Sustainable Food, Hivos*, invited the MAC members to share information on resource mobilization opportunities with the Co-Leads (Hivos) and through the resource mobilization platform on the exchange space of the SCP Clearinghouse.

3.4.2. Implementation of 10YFP Trust Fund projects

This agenda item was not discussed during the teleconference, due to lack of time.

4. Other business

4.1. Next face-to-face MAC meeting

Mr. Mulet informed the MAC that the Co-Leads are currently exploring the possibility to organize the next face-to-face MAC meeting in the second half of the week of 2 July 2018, just prior to HLPF in New York. This would provide an important opportunity for outreach and to highlight the achievements of the SFS Programme, in particular as one of the five goals under review this year is SDG 12 (Sustainable Consumption and Production). However, it would require to find a host that can support with providing a meeting room as well as logistical support on site. The Co-Leads are currently in discussion with some potential hosts but have not yet received any formal confirmation. In addition, for a face-to-face MAC meeting prior to the HLPF to be of real value, it would need to be linked to a side event on the SFS Programme during the first week of HLPF.

Mr. Mulet continued to explain that a potential fallback option could be to have a face-to-face meeting later in the year, for example just before the CFS, which will take place on 15-20 October in Rome. Such a later meeting could have a special focus on the knowledge product / lighthouse tool.

In the ensuing discussion, one MAC member expressed the view that it may be difficult for MAC members to participate in a face-to-face meeting in New York, whereas Rome would be easier. It was also stressed that slots for official side events will not be confirmed before mid-June, however an alternative may be to organize a side event outside the UN premises – Mr. Willem Schoustra, *the Netherlands*, expressed his willingness to explore the possibility to do something at the Dutch Embassy. Ms. Park informed that the 10YFP requested exhibition space, and Cecilia Lopez y Royo, *UN Environment*, added that the 10YFP Board as well as some of the other 10YFP Programmes are also planning to organize side events. The 10YFP Secretariat invites all Programmes to exchange information in this regard through a dedicated space on the SCP Clearinghouse.

Following the discussion, Mr. Mulet proposed that without a formal host confirmation for a face-to-face MAC meeting prior to HLPF until 9 March, the fallback option will be pursued.

4.2. *Any other business*

Mr. Mink informed the MAC about the recent invitation by the UN Standing Committee on Nutrition (UNSCN), for the SFS Programme to get involved in the drafting of a background note on the interlinkages between nutrition and the five SDGs that are under review at HLPF this year. Concretely, the SFS Programme would be expected to prepare a 2-pager on nutrition and SDG 12 (Sustainable Consumption and Production), until April, as a contribution to this paper. The background paper will feed the discussions of an expert group meeting that will provide input to HLPF, organized by UNSCN and the UN Department of Economic and Social Affairs (UNDESA). He invited MAC members willing to lead or actively contribute to the drafting of the note to confirm in writing by Friday, 2 March 2018.

As there were no further requests for the floor, Mr. Mulet thanked all MAC members for their active participation in this fruitful meeting and wished everyone a very nice evening.

Appendix 1: List of participants

Organization / country	Participant	E-mail address
<i>Government agencies</i>		
Ministerio de Ambiente y Desarrollo Sustentable, Argentina	Alicia Moreno	amoreno@ambiente.gob.ar
Ministerio de Ambiente y Desarrollo Sustentable, Argentina	Cecilia Hiriart	chiriart@ambiente.gov.ar
Ministry of Agriculture, Livestock and Food Supply, Brazil	Carolina Belisario	carolina.belisario@agricultura.gov.br
Ministerio de Ambiente y Desarrollo Sustentable, Argentina	Susana Espinosa	sespinosa@ambiente.gob.ar
Ministerio de Agricultura y Ganadería, Costa Rica	Roberto Azofeifa	razof@mag.go.cr
Consejo Nacional de Desarrollo Sostenible, Honduras	Ruth Xiomara Cubas	xcubas@yahoo.com
U.S. Department of Agriculture	Elise Golan	egolan@oce.usda.gov
<i>Civil society organizations</i>		
IFOAM – Organics International	Gábor Figecky	g.figecky@ifoam.bio
Udyama	Pradeep Mahapatra	udyama.pradeep@gmail.com
<i>Scientific and technical institutions</i>		
ENEA	Milena Stefanova	milena.stefanova@enea.it
German Development Institute	Jonathan Mockshell	Jonathan.Mockshell@die-gdi.de
Hebrew University	Elliot Berry	elliottb@ekmd.huji.ac.il
INRA	Allison Loconto	amloconto@versailles.inra.fr
<i>UN agencies and other international organizations</i>		
CIHEAM	Sandro Dernini	dernini@iamb.it
FAO	Jamie Morrison	Jamie.Morrison@fao.org
FAO	Divine Njie	Divine.Njie@fao.org
UN Environment	James Lomax	james.lomax@un.org
UN Environment	Marina Bortoletti	Marina.Bortoletti@un.org
UNSCN	Christine Campeau	Christine.Campeau@fao.org
<i>Private sector</i>		
FoodDrinkEurope	Lorenzo Ferrucci	l.ferrucci@fooddrinkeurope.eu
Nestlé	Chavanne Hanson	Chavanne.Hanson@nestle.com
Nestlé	Urs Schenker	UrsWalter.Schenker@rdls.nestle.com
Smaackmakers	Natascha Kooiman	natascha@smaackmakers.nl
<i>Co-Leads</i>		
Federal Office for Agriculture FOAG, Switzerland	Alwin Kopse	alwin.kopse@blw.admin.ch
Federal Office for Agriculture FOAG, Switzerland	Patrick Mink	patrick.mink@blw.admin.ch
Federal Office for Agriculture FOAG, Switzerland	Michaël Sapin	michael.sapin@blw.admin.ch
Hivos	Frank Mechielsen	fmechielsen@hivos.org
Hivos	Nout van der Vaart	nvaart@hivos.org

WWF France	Michael Mulet	mmulet@wwf.fr
DTI, South Africa	Thembelihle Ndukwana	TNdukwana@thedti.gov.za
<i>Programme Partner (core initiative)</i>		
FQH – International Research network for Food Quality and Health	Johannes Kahl	jok@nexs.ku.dk
<i>10YFP Secretariat</i>		
10YFP Secretariat	Cecilia Lopez y Royo	cecilia.lopezyroyo@un.org
10YFP Secretariat	Mei-Ling Park	mei-ling.park@un.org